














 Met Target  Did not Meet Target	HOLIDEX	2018 TARGET: % Carbon Reduction POR	2018 ACTUAL: Carbon Reduction POR
Kenneth McPerson, CEO - EMEAA		(3.00)	
Leanne Harwood, Managing Director, AUAJ		(5.40)	
Ruwan Peiris, Director of Operations, Australasia		(6.66)	
Hans Heijligers, Head of Japan		(3.63)	
Clarence Tan, Managing Director, SEAK		(4.23)	
TBC, Director of Operations, SMIPK		(4.05)	
Thomas Schmelter, Dir of Ops, Thai & IndoChina		(6.16)	
Shantha de Silva, Head of Resorts, SEA&K		(7.53)	
Pascal Gauvin, Managing Director, IMEA		(6.35)	
Simon Stamper, Director of Operations, Africa		(7.68)	
Bastien Blanc, VP Operations, Middle East		(6.03)	
Vivek Bhalla, Regional Vice President, SWA		(6.08)	
Karin Sheppard, Managing Director, Europe		(8.20)	

Kenneth McPerson, CEO - EMEAA		(3.00)	
Leanne Harwood, Managing Director, AUAJ		(5.40)	
Sydney Corporate Office	Sydney		
Ruwan Peiris, Director of Operations, Australasia		(6.66)	
CP Surfers Paradise	OOLSP	(9.20)	
CP Gold Tower Surfers Paradise	OOLGT		
HI Cairns Harbourside	CNSHB	(8.30)	
IC Sydney Double Bay	SYDIC	(2.90)	
National Convention Centre	CORP10		
Lachlan Walker, AGM, Regional New South Wales			
CP Hunter Valley	NTLHV	(3.50)	
CP Terrigal	TERAS	(2.50)	
CP Newcastle	NTLWR	(2.00)	
Kirkton Park Hotel	CESHV		
CP Hawkesbury Valley	SYDWD		
Blair Roxborough, AGM, S. Aus & Victoria Others			
HI Melbourne Airport	MELCR	(2.00)	
HI Melbourne On Flinders	MELSF	(2.00)	
IC Adelaide	ADLHA	(2.00)	
CP Adelaide	ADLCH		
Michael Bourne, AGM, SB&G Portfolio			
HI Potts Point Sydney	SYDAS	(2.00)	
CP Canberra	CBRBS	(2.00)	
CP Melbourne	MELFS	(2.00)	
IC Melbourne the Rialto	MELHA	(2.00)	
CP Coogee Beach Sydney	SYDCB	(2.00)	
TBC, AGM, Mulpha & Central Sydney			

IC Sydney	SYDHA	(2.00)	●
IC Sanctuary Cove Resort	BNEQL	(2.10)	●
HI Sydney Airport	SYDBR	(1.00)	●
HI Old Sydney	SYDGS	(1.50)	●
Adam McDonald, AGM, Western Australia			
IC Perth	PERHA		
CP Perth	PURTR	(2.00)	●
HI Perth City Centre	PURHS	(2.00)	●
Robert Coates, AGM, Papua New Guinea			
HI Port Moresby	POMIH	(11.60)	●
EX Port Moresby	POMEX	(2.00)	●
CP Port Moresby	POMPG	(7.00)	●
Timothy Pollock, AGM, New Zealand			
CP Auckland	AKLNZ	(6.00)	●
IC Wellington	WLGGS	(2.00)	●
HI Auckland Airport	AKLAP	(2.00)	●
HI Rotorua	ROTHI	(6.30)	●
CP Queenstown	ZQNBS	(9.10)	●
CP Christchurch, Colombo St	CHCCS		
Gareth Long, Dir Ops Support, AUA & Japan / HPS, AUA			
HI Darling Harbour	SYDDH	(1.00)	●
HI Parramatta	SYDPA	(1.20)	●
HI Warwick Farm	SYDLV	(4.40)	●
EX Sydney Macquarie Park	SYDMP	(2.00)	●
HI Queenstown Frankton Road	ZQNFR	(8.20)	●
CP Alice Springs Lasseters	ASPAS	(9.10)	●
EX Brisbane Central	BNEEX		
EX Adelaide City Centre	ADLAH		
Hans Heijligers, Head of Japan		(3.63)	
Tokyo Corporate Office	Tokyo		
Shin Kiyota, COO - IHG ANA			
IC Osaka	OSAHA	(2.00)	●
Michel Chertouh, RGM, Greater Tokyo and Okinawa			
ANA IC Tokyo	TYOHC	(2.00)	●
The Strings by IC Tokyo	TYOSE	(5.80)	●
ANA CP Narita	NARCP	(1.00)	●
Tsukasa Yanagishima, AGM, GIC			
ANA IC Ishigaki Resort	OKAHB	(2.00)	●
ANA IC Manza Beach Resort	OKAHA	(7.90)	●
ANA CP Okinawa Harbourview	OKAJA	(8.30)	●
Thomas Mayrhofer, AGM, GHS+			
ANA CP Kobe	OSAKB	(1.00)	●
ANA CP Osaka	OSAJA	(2.00)	●
ANA CP Chitose	CTSJA	(5.40)	●
ANA CP Okayama	OKJJA	(2.00)	●
ANA CP Niigata	KIJCP	(1.00)	●

Hachiro Taira, RGM, Hoshino/North			
ANA CP Kanazawa	QKWJA	(6.40)	●
ANA CP Hiroshima	HIJJA	(3.80)	●
ANA CP Fukuoka	HAKJA	(5.10)	●
ANA CP Toyama	TOYJA	(4.70)	●
ANA HI Kanazawa Sky	QKWHI	(10.20)	●
ANA Sapporo	SPKJA	(5.00)	●
ANA HI Sapporo Susukino	SPKHI	(3.40)	●
ANA HI Sendai	SDJJA	(5.10)	●
Niuro Tsuyoshi, Dir, Hotel Performance Support Japan			
IC Tokyo Bay	TYOHB	(4.60)	●
IC The Grand Yokohama Gnd	YOKHA	(2.00)	●
ANA CP Hotel Grand Court Nagoya	NGOJA	(2.00)	●
ANA CP Hotel Kyoto	KSTNA	(2.00)	●
ANA CP Kushiro	KUHJA	(4.40)	●
ANA CP Ube	UBJJA	(2.00)	●
ANA Hotel Matsuyama	MYJJA	(2.00)	●
ANA CP Nagasaki Gloverhill	NGSGH	(2.00)	●
ANA Yonago	TTJJA	(2.00)	●
ANA CP Kumamoto New Sky	KMJJA	(2.00)	●
ANA HI Resort Miyazaki	KMIHI	(2.00)	●
ANA CP Wakkanai	WKJJA	(12.00)	●
HI Osaka Namba	OSANA	(2.00)	●
Clarence Tan, Managing Director, SEA&K		(4.23)	
Singapore Corporate Office	Bangkok		
Bangkok Corporate Office	Bangkok		
CP Danang	DADCH	(2.00)	●
TBC, Director of Operations, SMIPK		(4.05)	
Michael Martin, RGM, Singapore, Malaysia & Batam			
IC Singapore	SINHB	(1.70)	●
HI Singapore Atrium	SINHI	(1.60)	●
HI Singapore Orchard City Centre	SINPV	(11.40)	●
CP Changi Airport	SINCP	(2.40)	●
EX Singapore Orchard Road	SINEX	(2.00)	●
HI Resort Batam	BTAID	(2.00)	●
Mark Winterton, AGM, Singapore			
EX Singapore Clarke Quay	SINCQ	(1.00)	●
EX Singapore Katong	SINKA	(12.00)	●
HI Katong	SINKI	(11.70)	●
IC Singapore Robertson Quay	SINIC		
Clive Murray, AGM, Malaysia			
IC Kuala Lumpur	KULHA	(4.70)	●
EX Kuala Lumpur City Centre	KULCC	(2.00)	●
HI Resort Penang	PENMY	(3.50)	●
HI Melaka	MKZJM	(2.00)	●
HI Kuala Lumpur Glenmarie	KULHI	(3.60)	●

Anil Pathak, RGM, Indonesia			
CP Jakarta	JKTCP	(8.60)	●
IC Bandung Dago	BDOIC	(12.00)	●
CP Bandung	BDOCP	(12.00)	●
HI Cikarang Jababeka	CIKRG	(2.20)	●
HI Bandung Pasteur	BDOPA	(11.20)	●
Brendon Meppem, AGM, Indonesia			
CP Semarang	SRGPC	(4.30)	●
HI Jakarta Kemayoran	JTKY	(1.80)	●
EX Semarang Simpang Lima	SRGSL	(1.00)	●
EX Jakarta International Expo	JKTIE	(12.00)	●
EX Surabaya CentrePlaza	SUBSA	(11.50)	●
EX Jakarta Thamrin	JKTJT	(2.00)	●
EX Jakarta Pluit Citygate	JKTPC	(1.00)	●
EX Jakarta Wahid Haysim	JKTWH	(2.90)	●
Christian Pirodon, RGM Philippines & South Korea			
HI Makati	MNLGS	(4.70)	●
CP Manila Galleria	MNLCP	(2.00)	●
HI Manila Galleria	MNLGL	(2.00)	●
Remington Hotel	MNLRM	(2.00)	●
HI Baguio City Centre	BAGBC		
HI Gwangju	KWJSU	(2.00)	●
IC Alpensia Pyeongchang Resort	KAGHA	(2.10)	●
HI Incheon Songdo	JCNIS	(2.00)	●
HI Resort Alpensia Pyeongchang	KAGPR	(4.60)	●
HI Alpensia Pyeongchang Suites	KAGPS	(4.20)	●
HI Seongbuk	SEOSB		
IC Grand Seoul Parnas	SEOHA	(7.60)	●
IC Seoul Coex	SEOHB	(2.00)	●
EX Seoul Euljiro	SEOEX	(2.00)	●
Thomas Schmelter, Dir of Ops, Thai & IndoChina		(6.16)	
IC Bangkok	BKKHB	(2.10)	●
HI Bangkok	BKKPC	(1.80)	●
Steven Greenwood, AGM, Bangkok & Laos			
CP Bangkok Lumpini Park	BKKCP	(1.50)	●
HI Bangkok Silom	BNKTH	(1.60)	●
HI Bangkok Sukhumvit 22	BKKHI	(2.00)	●
IN Bangkok Wireless Road	BKKIN	(12.00)	●
HI Chiangmai	CNXCM	(2.00)	●
Kate Gerits, AGM, Holiday Inn Express Bangkok Thailand			
HI Pattaya	PYXPA	(2.00)	●
HI & Suites Rayong City Centre	BKKRT		
EX Bangkok Siam	BKKRB	(2.90)	●
EX Bangkok Sathorn	BKKBT	(12.00)	●
EX Bangkok Sukhumvit 11	BKKEX	(4.60)	●
EX Bangkok Soi	BNKSS		

Michael Hoe-Knudsen, RGM, IndoChina			
IC Asiana Saigon	SGNHA	(4.50)	●
IC Asiana Saigon Residences	SGNHB	(1.90)	●
IC Nha Trang	NHACH	(9.40)	●
IC Phnom Penh	PNHHA	(11.30)	●
IC Hanoi Landmark 72	HANHA		
Colin McCandless, AGM, North Vietnam			
CP West Hanoi	HANCH	(2.00)	●
CP West Hanoi Residences	HANCP	(12.00)	●
IC Hanoi Westlake	HANHB	(1.00)	●
CP Vientiane	VTECP		
Shantha de Silva, Head of Resorts, SEA&K		(7.53)	
IC Danang Sun Peninsula Resort	DADHA	(10.10)	●
IC Resort Samui Baan Taling Ngam	USMKS	(2.00)	●
IC Mauritius	MRUMA	(2.00)	●
HI Resort Kandooma Maldives	MLEKF	(2.00)	●
IC Pattaya Resort	PYXHA	(12.00)	●
CP Phuket Panwa	PHUCR	(12.00)	●
Franck Rodriguez, AGM, Hua Hin Resorts			
IC Hua Hin Resort	HHQHA	(2.00)	●
Andrew Davidson, AGM, South Pacific Resorts			
IC Fiji Golf Resort & Spa	NANHA	(2.00)	●
HI Suva	SUVVP	(1.00)	●
HI Resort Vanuatu	VLITP	(2.00)	●
Michael Koth, Director of Operations, Malaysia, Indonesia & Thailand Resorts			
IC Bali Resort	DPSHA	(1.00)	●
IN Bali Seminyak Beach	DPSIN		
Carol Waller, AGM, Indonesia & Thailand Holiday Inn Resorts			
HI Resort Baruna Bali	DPSBH	(2.00)	●
EX Bali Raya Kuta	DPSBL	(12.00)	●
EX Baruna Bali	DPSBI	(12.00)	
HI Resort Bali Benoa	DPSBB	(2.70)	●
HI Resort Phuket Mai Khao Beach	PHUMK	(2.00)	●
HI Resort Phuket	PHUTH	(2.00)	●
HI Resort Phi Phi Island	PHUPB	(2.60)	●
HI Resort Krabi Ao Nang Beach	KBVAN	(11.00)	●
EX Phuket Patong Beach Central	PHUEX	(12.00)	●
EX Krabi Ao Nang Beach	KBVBE	(12.00)	●
Phillippe Brovelli, Regional VP Operations - French Polynesia			
IC Bora Bora Le Moana Resort	BOBPF	(11.00)	●
IC Bora Bora Resort & Thalasso Spa	BOBHB	(9.30)	●
IC Resort and Spa Moorea	MOZPF	(2.00)	●
IC Resort Tahiti	PPTPF	(4.00)	●
Pascal Gauvin, Managing Director, IMEA		(6.35)	
Dubai Corporate Office	Dubai		
Simon Stamper, Director of Operations, Africa		(7.68)	

IC Semiramis Cairo	CROHA	(2.00)	●
IC CityStars Cairo	CROHC	(1.00)	●
SB Cairo CityStars	CROCI	(2.00)	●
HI Cairo CityStars	CROEG	(4.00)	●
HI Cairo Maadi	CROHI	(1.00)	●
TBC, RGM, Africa			
IC Lagos	LOSHA	(2.90)	●
Dieter Franke, AGM, East Africa			
IC Nairobi	NBOHA	(3.80)	●
Nicolas Craninx, Director, Franchise Hotel Performance, Africa			
CP Nairobi	NBOCP	(10.00)	●
CP Johannesburg-The Rosebank	JNBRB	(8.00)	●
EX Sandton-Woodmead	JNBWO	(12.00)	●
EX Durban-Umhlanga Ridge	VIRUR	(12.00)	●
EX Pretoria Sunny Park - Sunnyside	PRYSS	(12.00)	●
EX Cape Town City Centre	CPTST	(12.00)	●
HI Johannesburg-Rosebank	JNBHI	(2.00)	●
HI Sandton-Rivonia Road	SNDRR	(7.60)	●
IC Johannesburg Airport	JNBHC	(12.00)	●
IC Jburg Sandton Towers	JNBHA	(1.40)	●
HI Accra Airport	ACCRA	(9.80)	●
HI Dar Es Salaam City Centre	DESAS	(2.00)	●
HI Harare	HARSF	(12.00)	●
HI Bulawayo	BUQWO	(8.00)	●
HI Mauritius Airport	MRUHI	(11.30)	●
HI Johannesburg Airport	JNBJA	(8.00)	●
HI Mutare	UTAMT		
IC Lusaka	LUNHA	(12.00)	●
Bastien Blanc, VP Operations, Middle East		(6.03)	
IC Abu Dhabi	AUHHA	(8.80)	●
HI Abu Dhabi	AUHAR	(4.00)	●
CP Abu Dhabi Yas Island	AUHYI	(4.70)	●
SB Abu Dhabi Yas Island	AUHIS	(3.40)	●
CP Riyadh	RUHSA	(1.00)	●
HI Riyadh Olaya	RUHOL	(2.00)	●
HI Riyadh-Izdihar	RUHAP	(8.00)	●
HI Riyadh Meydan	RUHHI	(11.80)	●
CP Riyadh Al Ra'idah DCH & CC	RUHIT		
Rafique Izhiman, AGM, Jeddah			
IC Jeddah	JEDHA	(1.40)	●
CP Jeddah	JEDSA	(2.00)	●
HI Yanbu	YANSA	(2.00)	●
SB Jeddah Alandalus Mall	JEDSS		
Mohammad Abu Harba, AGM, Makkah			
IC Dar Al Tawhid	QCAHD	(1.00)	●
HI Makkah Al Aziziah	JEDMK	(4.70)	●

HI Makkah Abraj Al Tayseer	QCAMA	(2.00)	●
James Koratzopolous, RGM, Dubai			
IC Dubai Festival City	DXBHB	(3.30)	●
IC Residence Suites DFC	DXBRS	(3.20)	●
CP Dubai Festival City	DUBFC	(3.70)	●
IC Dubai Marina	DXBPL	(11.90)	●
CP Dubai	DUBTC	(1.80)	●
IC Fujairah Resort	FJRAE		
CP Dubai - Deira	DXBCP	(2.00)	●
HI Downtown Dubai	DUBDT	(12.00)	●
HI Bur Dubai - Embassy District	DXBHI	(8.00)	●
TBC, AGM, Abu Dhabi			
CP Abu Dhabi	AUHUA	(2.00)	●
HI Abu Dhabi Downtown	AUHHI	(12.00)	●
Andreas Pfister, Dir of Ops, N. Gulf Qatar, Bahrain & Kuwait			
IC Doha	DOHHA	(2.00)	●
IC Doha Residences	DOHRS	(2.00)	●
IC Doha-The City	DOHWB	(2.00)	●
CP Doha The Business Park	DOHCP	(1.20)	●
HI Kuwait	KWIME	(5.20)	●
HI Doha-The Business Park	DOHBP		
Jan Ifcic, AGM, Bahrain			
IC Regency Bahrain	BAHHA	(2.00)	●
CP Bahrain	MNABA	(6.00)	●
Antoine Flouty, AGM, Kuwait			
HI Kuwait Al Thuraya City	KWIKW	(2.00)	●
CP Kuwait Al Thuraya City	KWIKF	(11.90)	●
Aly Al Baity, AGM, Madinah			
IC Dar Al Iman Madinah	MEDHA	(2.00)	●
IC Dar Al Hijra Madinah	MEDHB	(2.00)	●
CP Madinah	MEDIN	(2.00)	●
Tariq Dowidar, AGM, Government Hotels & Central KSA			
IC Riyadh	RUHHA	(2.00)	●
IC Taif	TIFHA	(1.40)	●
IC Abha	AHBHA	(12.00)	●
Fady Sawaya, Director of Operations, Eastern Province KSA			
IC Al Khobar	DHAHA	(9.40)	●
CP Al Khobar	DHAKB	(12.00)	●
IC Al Jubail	DHAHC	(2.00)	●
IC Al Ahsa	HOFHA	(2.00)	●
Thierry Perrot, RGM, Oman			
IC Muscat	MSCHA	(2.00)	●
CP Salalah	SLSS	(2.00)	●
CP Duq'm	DQQOM	(7.00)	●
CP Muscat - Oman Conv & Exhib Ctr	MSCCP		
Herve Corvest, AGM, Oman			
CP Muscat	MSCHC	(8.00)	●

CP Sohar	SORCP	(2.00)	●
HI Muscat Al Seeb	MUSAP	(2.00)	●
Najib Nasser, Director, Franchise Hotel Performance, IME			
HI Resort Goa	GOIIN	(2.00)	●
IC Mumbai Marine Drive	BOMHB	(3.50)	●
EX Dubai Safa Park	DXBSP	(12.00)	●
EX Dubai-Jumeirah	DXBJM	(12.00)	●
EX Dubai Airport	DXBGA	(12.00)	●
EX Dubai-Internet City	DXBIC	(10.70)	●
HI Dubai Al Barsha	DUBHI	(1.00)	●
HI Al Salam	JEDAL	(9.40)	●
HI Jeddah Gateway	JEDPR	(2.00)	●
HI Riyadh-Al Qasr	RUHAQ	(2.00)	●
HI Half Moon Bay (R)	HMBSA	(12.00)	●
HI Al Khobar	DHAAL	(2.00)	●
HI Al Khobar-Corniche	DHAAK	(9.90)	●
HI Tabuk	TUUPF	(2.00)	●
Oussama Massoud, Director of Operations, Levant			
CP Amman	AMMHB	(2.00)	●
HI Amman	AMMMA	(1.00)	●
CP Petra	AMMHC	(5.20)	●
IC Aqaba	AQJHA	(8.10)	●
IC Jordan	AMMHA	(1.00)	●
IC Mzaar (R)	MZRHA	(2.00)	●
CP Beirut	BEYLE	(5.00)	●
SB Beirut	BEYVS	(3.00)	●
IC Phoenicia Beirut	BEYHA	(2.00)	●
IC Le Vendome Beirut	BEYHB	(5.00)	●
CP Jordan - Dead Sea (R)	NSCJO	(9.30)	●
HI Dead Sea (R)	DDLJO	(2.00)	●
Vivek Bhalla, Regional Vice President, SWA		(6.08)	
Guragon Corporate Office	Gurgaon		
Greesh Bindra, RGM, North & West India			
CP Greater Noida	DELGN	(2.00)	●
CP Gurgaon	NDEGG	(8.00)	●
CP New Delhi Okhla	NDEOL	(1.00)	●
Vikas Oswal, Cluster Leader, North India			
CP New Delhi Mayur Vihar Noida	DELDD	(2.00)	●
CP New Delhi Rohini	DELBA	(2.00)	●
HI Chandigarh Panchkula	IXCPA	(12.00)	●
Sanjay Kaushik, AGM, West India			
CP Ahmedabad City Centre	AMDCH	(6.00)	●
HI New Delhi Mayur Vihar Noida	DELMA	(6.00)	●
HI Amritsar Ranjit Avenue	ATQRA	(8.00)	●
CP Pune City Centre	PNQCC	(2.00)	●
HI Pune Hinjewadi	PNQHJ	(2.00)	●

Ranjan Malakar, AGM, Central India & Holiday Inn Express			
HI New Delhi Intl Airport	DELAP	(6.00)	●
HI Mumbai Intl Airport	BOMAP	(2.00)	●
HI Kolkata Airport	CCUAP	-	
Ranganath Budumooru, Cluster Leader, Holiday Inn Express			
EX Hyderabad Gachibowli	HYDHY	(12.00)	●
EX Ahmedabad Ashram Road	AMDEX	(12.00)	●
EX Chennai Mahindra World City	MAAEX	(12.00)	●
EX Chennai OMR	MAACI	(12.00)	●
Ashwani K. Goela, Cluster Leader, Central India			
CP Jaipur Tonk Road	JAITR	(6.00)	●
HI Jaipur City Centre	JAICC	(1.00)	●
EX New Delhi Int'l Airport T3	DELAX	(12.00)	●
Arindam Kumar, AGM, South India			
CP Chennai Adyar Park	MAACA	(2.00)	●
IC Chennai Mahabalipuram R	MAAMR	(12.00)	●
EX & Suites Bangalore Race Course	BLREX	-	
Upaul Majumdar, Cluster Leader, Crowne Plaza South India			
CP Soaltee Kathmandu	KTMNP	(12.00)	●
CP Kochi	COKCH	(1.00)	●
CP Bengaluru Electronics City	BLRBI	(2.00)	●
Kunal Shanker, Cluster Leader, Holiday Inn South India			
HI Cochin	COKER	(2.00)	●
HI & Suites Bengaluru Whitefield	BLRVM	(5.00)	●
HI Chennai OMR IT Expressway	MAAHI	-	
HI Tirupati Tirumala	TIRHI	-	
Central Reservations Office - MEAA			
Manila Reservations Office	Manila		
Baguio Reservations Office	Baguio		
Karin Sheppard, Managing Director, Europe		(8.20)	
Denham Corporate Office			1
CP Aberdeen Airport	ABZAA	(12.00)	0
EX Aberdeen City Centre	ABZCC	(6.30)	0
HI Aberdeen - Exhibition Centre	ABZEC	(3.50)	0
EX Aberdeen - Exhibition Centre	ABZEX	(9.80)	0
EX Aberdeen Airport	ABZIG	(12.00)	0
HI Aberdeen - West	ABZWH	(6.50)	0
EX Malaga Airport	AGPAP	(6.50)	0
IC Almaty	ALAHA	(5.40)	0
HI Almaty	ALAKZ	(4.90)	0
HI Alicante - Playa de San Juan	ALISP	(2.00)	0
HI Amsterdam - Arena Towers	AMSAA	(2.00)	0
EX Amsterdam - South	AMSAM	(6.70)	0
CP Amsterdam - Schiphol	AMSAP	(2.00)	0
EX Amsterdam - Schiphol	AMSAS	(4.70)	0
EX Amsterdam - Arena Towers	AMSEA	(2.00)	0

IC Amstel Amsterdam	AMSHA	(5.80)	0
SP Kimpton De Witt Amsterdam	AMSNL		1
HI Amsterdam	AMSNT	(2.00)	0
EX Amsterdam - Sloterdijk Station	AMSOP	(5.10)	0
CP Amsterdam - South	AMSPC	(5.20)	0
EX Utrecht - Papendorp	AMSUT	(6.00)	0
HI Ankara - Cukurambar	ANKHI	(6.20)	0
CP Antwerp	ANRBE	(2.00)	0
EX Antwerp City - North	ANRHE	(4.90)	0
HI Bern - Westside	APYSZ	(12.00)	0
HI Andorra	AROAN	(8.80)	0
HI Ashford - Central	ASDKE	(6.20)	0
HI Ashford - North A20	ASDUK	(5.70)	0
HI Kayseri - Duvenonu	ASRHI	(2.00)	0
HI Athens - Attica Av, Airport W	ATHEA	(11.40)	0
CP Athens - City Centre	ATHGR	(10.80)	0
IC Athenaeum Athens	ATHHA	(7.00)	0
HI Aylesbury	AYLBK	(4.60)	0
HI Antalya - Lara	AYTLG	(2.00)	0
CP Antalya	AYTYA	(7.40)	0
HI Baku	BAKHI	(2.00)	0
SB Baku	BAKSB	(12.00)	0
HI Basingstoke	BBSHP	(4.90)	0
EX Barcelona - City 22@	BCNBA	(2.00)	0
CP Barcelona - Fira Center	BCNCP	(7.30)	0
IN Barcelona - Plaza Catalunya	BCNIN	(2.00)	0
EX Barcelona - Montmelo	BCNMO	(8.20)	0
EX Barcelona - Molins de Rei	BCNMT	(8.10)	0
EX Barcelona - Sant Cugat	BCNSC	(7.80)	0
HI Belgrade	BEGBG	(6.90)	0
CP Belgrade	BEGCP	(7.80)	0
EX Belgrade - City	BEGUR	(2.00)	0
EX Berlin City Centre	BERAB	(5.00)	0
HI Berlin - City West	BERAP	(12.00)	0
EX Berlin - Alexanderplatz	BERAX		1
HI Berlin - Centre Alexanderplatz	BERAZ	(5.70)	0
CP Berlin - City Ctr Nurnberger	BERCC	(3.60)	0
CP Berlin - Potsdamer Platz	BERCP	(1.00)	0
EX Berlin City Centre-West	BERCW	(12.00)	0
IC Berlin	BERHA	(6.30)	0
IN Berlin - Centre Alexanderplatz	BERIN	(6.10)	0
IN Berlin - Ku'damm	BERIW	(9.30)	0
HI Berlin City East-Landsberger	BERLA	(12.00)	0
HI Berlin - City East Side	BEROW	(4.90)	0
HI Berlin City Ctr E.Prenzl.Allee	BERPA	(12.00)	0
HI Berlin Airport - Conf Centre	BERSA	(3.20)	0
EX Antrim - M2, Jct.1	BFSAN	(7.80)	0

HI Belfast City Centre	BFSAS	(2.00)	0
EX Belfast City - Queen's Quarter	BFSEX	(4.80)	0
CP Belfast	BFSWN	(4.50)	0
EX Bradford City Centre	BFYVL	(8.10)	0
HI Brighton - Seafront	BHTSF	(2.70)	0
HI Birmingham Airport	BHXAP	(2.00)	0
EX Birmingham Oldbury M5, Jct.2	BHXBP	(8.90)	0
HI Birmingham - Bromsgrove	BHXBR	(4.90)	0
EX Birmingham - South A45	BHXBS	(9.50)	0
EX Birmingham - City Centre	BHXCC		1
EX Birmingham - Castle Bromwich	BHXCS	(12.00)	0
CP Birmingham City Centre	BHXCT	(2.00)	0
EX Birmingham NEC	BHXEC	(9.30)	0
HI Birmingham M6, Jct.7	BHXGB	(5.10)	0
IN Birmingham	BHXIN	(2.00)	0
HI Birmingham North - Cannock	BHXNC	(2.00)	0
CP Birmingham NEC	BHXPW	(6.10)	0
EX Birmingham - Redditch	BHXRD	(9.00)	0
SB Birmingham	BHXSB	(2.00)	0
EX Birmingham - Star City	BHXSC	(9.40)	0
EX Birmingham - Snow Hill	BHXSH	(11.00)	0
CP Solihull	BHXSL	(2.80)	0
EX Shrewsbury	BHXSW	(9.30)	0
EX Tamworth	BHXTS	(8.40)	0
HI Birmingham - Walsall M6,Jct.10	BHXWA	(6.40)	0
HI Birmingham City Centre	BHXWM	(5.90)	0
EX Birmingham - Walsall	BHXWS	(8.20)	0
EX Bilbao	BIOBL	(2.00)	0
CP Borjomi	BJRCP	(2.00)	0
EX Bremen Airport	BKGAP	(2.00)	0
HI Blois - Loire Valley	BLOFR	(12.00)	0
EX Bologna - Fiera	BLQFA	(5.10)	0
HI Brno	BNOCS	(2.00)	0
IC Bordeaux - Le Grand Hotel	BODHA	(9.50)	0
HI Bordeaux - Sud Pessac	BODPS	(12.00)	0
HI Bratislava	BRASR	(8.50)	0
HI Brentwood M25, Jct.28	BRDWD	(2.80)	0
HI London - Brent Cross	BREGC	(4.30)	0
HI Bristol Airport	BRSAP	(7.00)	0
HI Bristol City Centre	BRSCC	(3.30)	0
EX Bristol City Centre	BRSCT	(4.90)	0
HI Bristol - Filton	BRSFR	(8.70)	0
EX Bristol - North	BRSNR	(8.90)	0
HI Brussels Airport	BRUAP	(6.20)	0
CP Brussels - Le Palace	BRUBE	(2.50)	0
HI Brussels - Schuman	BRUBR	(2.00)	0
CP Brussels Airport	BRUZM	(2.50)	0

CP Felbridge	BSHEG	(2.00)	0
CP Bursa	BSSBT	(6.00)	0
HI Bursa - City Centre	BSSEX		1
HI Bursa	BSSTR	(2.00)	0
EX Burnley M65, Jct.10	BTNBL	(12.00)	0
HI Bolton Centre	BTNCC	(2.10)	0
CP Bratislava	BTSHA	(6.10)	0
HI Trnava	BTSTV	(7.40)	0
HI Budapest - Budaörs	BUDBS	(2.00)	0
IC Budapest	BUDHB	(1.00)	0
IC Bucharest	BUHHA	(5.70)	0
CP Bucharest	BUHRM	(12.00)	0
Denham HQ	BUILX1		1
EX Burton upon Trent	BUTUK	(6.10)	0
HI Bydgoszcz	BZGZZ	(6.00)	0
HI Calais - Coquelles	CALCQ	(4.00)	0
HI Calais	CALFR	(7.90)	0
HI Dumfries	CAXDM	(9.60)	0
EX Cambridge	CBGCC	(7.80)	0
EX Cambridge-Duxford M11, Jct.10	CBGDK	(5.90)	0
HI Cambridge	CBGIM	(3.80)	0
HI Corby - Kettering A43	CBMUK	(6.70)	0
EX Cardiff Airport	CDFAP	(9.70)	0
EX Cardiff Bay	CDFBA	(8.10)	0
HI Cardiff City Centre	CDFCY	(11.80)	0
IC Carlton Cannes	CEQHA	(2.00)	0
HI Cannes	CEQHI	(2.00)	0
HI Clermont - Ferrand Centre	CFCFR	(12.00)	0
HI Cagliari	CGLIT	(8.80)	0
EX Neunkirchen	CGNNK	(12.00)	0
EX Cologne - Troisdorf	CGNTF	(2.10)	0
EX Chester - Racecourse	CHETR	(9.40)	0
CP Chester	CHETS	(3.50)	0
HI A55 Chester West	CHEUK	(8.20)	0
HI Chester - South	CHEWR	(4.20)	0
EX Cologne - Muelheim	COLMU	(11.30)	0
EX London Gatwick - Crawley	CRYUK	(9.40)	0
EX Canterbury	CTBUK	(12.00)	0
HI Coventry M6, Jct.2	CVTHR	(2.00)	0
HI Kenilworth - Warwick	CVTKW	(2.00)	0
HI Cardiff - North M4, Jct.32	CWLCN	(5.50)	0
CP Dublin - Blanchardstown	DBLBL	(5.80)	0
EX Dublin City Centre	DBLCT	(8.30)	0
CP Dundalk	DBLDD	(6.00)	0
EX Dublin Airport	DBLEX	(12.00)	0
IC Dublin	DBLIC	(3.80)	0
CP Dublin Airport	DBLNP	(5.80)	0

HI Derby - Riverlights	DBYRL	(10.70)	0
EX Derby - Pride Park	DBYUK	(8.30)	0
CP Dead Sea	DDSIL	(10.70)	0
HI London - Bexley	DFBKE	(2.00)	0
EX London - Dartford	DFBUK	(8.40)	0
EX Dijon	DIJEX	(6.20)	0
HI Dijon	DIJFR	(12.00)	0
EX Dundee	DNDEE	(12.00)	0
EX Dunfermline	DNFUK	(10.20)	0
CP Den Haag - Promenade	DNHPR	(5.80)	0
EX Dortmund	DORWR	(10.90)	0
EX Droitwich M5, Jct.5	DOTWC	(8.20)	0
EX Dresden City Centre	DRSCC	(12.00)	0
HI Dresden - City South	DRSCS	(12.00)	0
HI Dresden - Am Zwinger	DRSHI	(12.00)	0
EX Doncaster	DSAUK	(2.00)	0
HI Doncaster A1 (M), Jct.36	DSAWW	(3.40)	0
EX Dusseldorf - City North	DUSDN	(2.00)	0
EX Dusseldorf - City	DUSEX	(5.60)	0
IC Düsseldorf	DUSHA	(7.40)	0
HI Dusseldorf - Hafen	DUSHV	(2.00)	0
IN Dusseldorf - Victoriaplatz	DUSIN	(4.90)	0
HI Dusseldorf - Neuss	DUSNS	(4.70)	0
HI Düsseldorf Airport - Ratingen	DUSRT	(2.00)	0
HI Dusseldorf City Toulouser All.	DUSTA	(7.70)	0
EX Lincoln City Centre	EAMLC	(10.30)	0
HI Lincoln	EAMLN	(3.80)	0
HI Edinburgh	EBCR	(3.70)	0
EX Edinburgh - Waterfront	EDBLH	(8.70)	0
EX Edinburgh City Centre	EDBPP	(11.50)	0
EX Edinburgh - Royal Mile	EDBRM	(9.10)	0
HI Edinburgh - City West	EDBUK	(5.00)	0
EX Edinburgh Airport	EDIAP	(8.60)	0
IN Edinburgh - Princes Street	EDIIN	(2.00)	0
IN Edinburgh	EDINI	(2.00)	0
CP Edinburgh - Royal Terrace	EDITE	(6.40)	0
CP Eilat	EILIS	(2.00)	0
HI Eindhoven	EINNL	(6.50)	0
HI Glasgow - East Kilbride	EKBUK	(5.70)	0
HI Elche	ELCSP	(2.00)	0
HI Ellesmere Port/ Cheshire Oaks	ELLUK	(2.00)	0
EX Rotherham - North	EMAMW	(2.00)	0
HI Rotherham-Sheffield M1,Jct.33	EMART	(6.30)	0
EX Sheffield City Centre	EMASS	(7.50)	0
HI Sheffield	EMAUK	(4.10)	0
EX East Midlands Airport	EMLAP	(7.60)	0
CP Ankara	ESBAN	(5.40)	0

HI Ankara - Kavaklidere	ESBHI	(5.20)	0
EX Essen - City Centre	ESSDL	(12.00)	0
HI Essen - City Centre	ESSFH	(3.00)	0
EX Exeter M5, Jct. 29	EXEUK	(8.90)	0
HI Farnborough	FABHT	(5.10)	0
HI Algarve - Armacao de Pera	FAOAP	(2.00)	0
CP Vilamoura - Algarve	FAOVI	(2.00)	0
EX Friedrichshafen	FDHEX	(8.10)	0
CP Marlow	FHLBK	(5.10)	0
EX Karlsruhe - City Park	FKBCP	(2.00)	0
EX Baden - Baden	FKBGE	(5.30)	0
EX Foligno	FOGIT	(12.00)	0
EX Frankfurt City - Hauptbahnhof	FRAAD	(12.00)	0
HI Frankfurt - Alte Oper	FRAAO	(12.00)	0
EX Frankfurt - Messe	FRAGT	(6.50)	0
IC Frankfurt	FRAHA	(5.40)	0
HI Frankfurt Airport - North	FRAIS	(2.00)	0
EX Frankfurt Airport	FRAMF	(5.40)	0
HI Frankfurt Airport-Neu-Isenburg	FRANI	(2.00)	0
HI Frankfurt Airport	FRATR	(2.00)	0
EX Grenoble - Bernin	GGBBE	(12.00)	0
EX Newcastle - Metro Centre	GHNCL	(8.50)	0
EX Campo de Gibraltar - Barrios	GIBAL	(2.00)	0
EX Cheltenham Town Centre	GLCCH	(8.30)	0
HI Gloucester - Cheltenham	GLCEA	(5.10)	0
EX Gloucester - South M5, Jct.12	GLCUK	(8.50)	0
EX Glenrothes	GLNUK	(5.50)	0
EX Glasgow Airport	GLWAP	(8.40)	0
CP Glasgow	GLWCR	(2.00)	0
HI Glasgow - City Ctr Theatreland	GLWGC	(6.60)	0
EX Greenock	GLWGK	(12.00)	0
IN Glasgow	GLWIN	(7.90)	0
HI Glasgow Airport	GLWRE	(4.40)	0
EX Glasgow - City Ctr Riverside	GLWST	(9.00)	0
EX Glasgow - City Ctr Theatreland	GLWTH	(5.20)	0
EX Gent	GNTBE	(1.00)	0
HI Gent - Expo	GNTPEP	(6.80)	0
HI Genoa City	GOAIT	(12.00)	0
EX Grimsby	GSYEX	(8.80)	0
HI Guildford	GUISU	(6.50)	0
EX Guetersloh	GUTGG	(4.40)	0
CP Geneva	GVACP	(6.80)	0
IC Geneve	GVAHA	(6.60)	0
EX Geneva Airport	GVARP	(1.00)	0
HI Gaziantep - Sehitkamil	GZTHI	(12.00)	0
EX The Hague - Parliament	HAGMS	(12.00)	0
CP Hannover	HAJHB	(2.00)	0

CP Hamburg - City Alster	HAMGE	(8.00)	0
HI Hamburg	HAMHB	(3.90)	0
EX Hamburg-St. Pauli Messe	HAMSP	(3.30)	0
EX Hamburg City Centre	HAMST	(12.00)	0
EX Heidelberg - City Centre	HDBEX	(12.00)	0
CP Heidelberg City Centre	HDBGE	(7.10)	0
HI Helsinki-Exhib & Conv Ctr	HELCC	(11.00)	0
HI Helsinki City Centre	HELEK	(2.10)	0
HI Helsinki - Vantaa Airport	HELFI	(5.50)	0
IN Helsinki - Boulevard	HELIN	(4.60)	0
CP Helsinki	HELMH	(1.00)	0
HI Helsinki - West Ruoholahti	HELWE	(11.00)	0
CP Haifa	HFAIL	(9.10)	0
CP Harrogate	HRTUK	(2.30)	0
HI Hasselt	HSLBE	(10.50)	0
EX Hasselt	HSLTL	(9.90)	0
HI Hull Marina	HUYNH	(4.40)	0
EX Hull City Centre	HUYUK	(8.50)	0
HI High Wycombe M40, Jct. 4	HYCBK	(2.00)	0
CP Gerrards Cross	HYCCP	(5.80)	0
HI Zilina	ILZSU	(5.20)	0
EX Inverness	INVUK	(9.60)	0
HI Ipswich - Orwell	IPWEA	(3.90)	0
HI Ipswich	IPWWE	(4.40)	0
EX Istanbul - Altunizade	ISTAL	(2.00)	0
HI Istanbul Airport	ISTAP	(7.30)	0
EX Istanbul - Ora	ISTBA		1
CP Istanbul - Florya	ISTFL	(3.80)	0
HI Gebze - Istanbul Asia	ISTGB	(8.20)	0
IC Istanbul	ISTHA	(2.00)	0
EX Istanbul Airport	ISTHK	(2.00)	0
CP Istanbul - Harbiye	ISTIH	(8.70)	0
CP Istanbul - Asia	ISTIT	(11.40)	0
HI Istanbul - Kadikoy	ISTKA	(11.90)	0
HI Istanbul City	ISTMC	(6.20)	0
HI Istanbul - Sisli	ISTSI	(8.80)	0
CP Istanbul - Oryapark	ISTUR	(5.10)	0
EX Manisa - West	IZMMA	(2.00)	0
CP Jerusalem	JRSCP	(9.70)	0
IC Kiev	KBPHA	(2.00)	0
HI Kiev	KBPUK	(11.00)	0
EX Ramsgate - Minster	KENMI	(12.00)	0
HI Villach	KLUAT	(2.00)	0
HI Krakow City Centre	KRKCC	(8.00)	0
IN Krakow - Old Town	KRKFG	(2.00)	0
HI Dabrowa Gornicza	KTWDG	(4.30)	0
HI Samara	KUFSA	(8.40)	0

HI Lubeck	LBCGE	(4.40)	0
HI Lodz	LCJUI	(6.50)	0
HI Leicester	LCTUK	(3.60)	0
EX Leicester City	LCTWS	(4.30)	0
HI Leiden	LDNNL	(2.00)	0
CP St. Petersburg Airport	LEDAP	(5.80)	0
IN St. Petersburg - Tchaikovskogo	LEDIN	(12.00)	0
CP St. Petersburg - Ligovsky	LEDLY	(9.90)	0
HI St. Petersburg - Moskovskye V.	LEDMP	(12.00)	0
SB St. Petersburg	LEDSB	(2.00)	0
HI Leeds - Brighouse	LEEBH	(4.10)	0
EX Leeds - City Centre	LEECC	(8.80)	0
EX Leeds City Centre - Armouries	LEECD	(7.30)	0
EX Leeds - East	LEEEA	(8.90)	0
HI Leeds - Garforth	LEEGF	(4.90)	0
HI Leeds - Bradford	LEETL	(3.40)	0
CP Leeds	LEEUK	(5.00)	0
EX Leigh - Sports Village	LEIEX	(9.00)	0
HI Leipzig - Günthersdorf	LEJGD	(12.00)	0
HI London - Gatwick Airport	LGWAP	(6.10)	0
CP London - Gatwick Airport	LGWUK	(6.70)	0
HI London Gatwick - Worth	LGWWO	(9.00)	0
EX Lichfield	LHFUK	(7.50)	0
EX Arras	LILAR	(12.00)	0
CP Lille - Euralille	LILBL	(4.80)	0
EX Lille Centre	LILCC	(12.00)	0
HI Lille - Ouest Englos	LILEN	(12.00)	0
EX Lisbon - Alfragide	LISAG	(9.30)	0
EX Lisbon - Av. Liberdade	LISAL	(7.80)	0
EX Lisbon Airport	LISAP	(2.00)	0
HI Lisbon - Continental	LISBN	(6.90)	0
IC Estoril	LISET	(10.30)	0
IC Lisbon	LISHA	(8.60)	0
EX Lisbon - Oeiras	LISLO	(7.20)	0
HI Lisbon	LISPO	(1.00)	0
CP Limassol	LMSCY	(4.60)	0
EX London - Park Royal	LONAH	(8.80)	0
HI London - Brentford Lock	LONBF	(10.10)	0
HI London - Bloomsbury	LONBL	(11.50)	0
CP London - Battersea	LONBW	(1.90)	0
HI London - Heathrow T5	LONCB	(2.00)	0
EX London Chingford-Nth Circular	LONCF	(9.10)	0
HI London - Camden Lock	LONCL	(2.70)	0
EX London - Croydon	LONCR	(8.90)	0
EX London - City	LONCT	(9.60)	0
CP London - The City	LONCY	(6.90)	0
CP London - Ealing	LONEA	(5.80)	0

EX London - Earl's Court	LONEC	(11.30)	0
EX London - Ealing	LONEL	(2.00)	0
EX London - Epsom Downs	LONEP	(3.30)	0
HI London-Elstree M25, Jct.23	LONET	(2.40)	0
EX London - Swiss Cottage	LONFR	(9.00)	0
EX London - Golders Green (A406)	LONGG	(9.30)	0
EX London - Newbury Park	LONGH	(10.10)	0
EX London - Greenwich A102(M)	LONGM	(9.10)	0
CP London - Heathrow	LONHA	(3.70)	0
IC London Park Lane	LONHB	(2.00)	0
HI London - Kensington Forum	LONHI	(9.40)	0
EX London - Hammersmith	LONHS	(6.60)	0
HI London - Heathrow Ariel	LONHT	(2.00)	0
EX Harlow	LONHU	(7.60)	0
IC London - The O2	LONIC	(7.80)	0
IN London - Paddington	LONIN	(6.30)	0
HI London - Watford Junction	LONJU	(11.20)	0
CP London - Kings Cross	LONKC	(6.40)	0
CP London - Kensington	LONKE	(2.00)	0
HI London - Kingston South	LONKT	(7.80)	0
EX London - Limehouse	LONLH	(11.80)	0
IN London - Kensington	LONLK	(1.00)	0
IN London - Tower Hill	LONLT	(2.00)	0
HI London - Luton Airport	LONLU	(8.40)	0
HI London - Mayfair	LONMF	(4.70)	0
HI London - Oxford Circus	LONMR	(5.40)	0
HI London - Heathrow M4,Jct.4	LONNO	(2.00)	0
SB London - Stratford City	LONPM	(3.00)	0
HI London - West	LONPW	(1.00)	0
HI London - Regent's Park	LONRP	(6.00)	0
EX London - Stansted Airport	LONSA	(3.00)	0
HI London - Stratford City	LONSF	(4.50)	0
EX Slough	LONSG	(9.20)	0
HI London - Shepperton	LONSH	(6.60)	0
EX London-Royal Docks, Docklands	LONSI	(11.80)	0
EX London - Stratford	LONST	(2.00)	0
HI London - Sutton	LONSU	(4.10)	0
EX London - Southwark	LONSW	(8.10)	0
EX London - Heathrow T5	LONTF	(7.70)	0
HI London - Whitechapel	LONUK	(8.70)	0
SB London - Vauxhall	LONVA	(4.80)	0
EX London - Victoria	LONVE	(3.30)	0
EX London - Vauxhall Nine Elms	LONVH	(9.50)	0
EX London - Watford Junction	LONWA	(1.20)	0
EX London - Wandsworth	LONWD	(6.70)	0
HI London - Wembley	LONWE	(4.50)	0
HI Slough - Windsor	LONWI	(7.10)	0

HI London - Kensington High St.	LONWL	(4.80)	0
EX London - Wimbledon South	LONWS	(9.70)	0
EX Windsor	LONWX	(9.10)	0
EX London - ExCeL	LONXC	(10.00)	0
CP London Docklands	LONXL	(9.30)	0
EX Liverpool - Albert Dock	LPLAD	(8.30)	0
CP Liverpool John Lennon Airport	LPLCP	(2.00)	0
EX Liverpool - Hoylake	LPLHL	(12.00)	0
IN Liverpool	LPLIL	(2.00)	0
SB Liverpool	LPLKW	(8.70)	0
HI Liverpool - City Centre	LPLLS	(2.00)	0
EX Liverpool - Knowsley M57,Jct.4	LPLRL	(8.90)	0
CP Liverpool City Centre	LPLUK	(4.50)	0
EX London - Luton Airport	LTNAP	(7.50)	0
EX Dunstable	LTNDU	(2.50)	0
HI Hemel Hempstead M1, Jct. 8	LTNHH	(4.90)	0
HI Luton-South M1, Jct.9	LTNSO	(2.00)	0
EX Hemel Hempstead	LTNSP	(8.60)	0
EX St. Albans - M25, Jct.22	LTNST	(12.00)	0
HI Le Touquet	LTQFR	(5.40)	0
EX Luzern - Neuenkirch	LUZSZ	(3.00)	0
CP Lyon - Cite Internationale	LYSCP	(12.00)	0
HI Lyon - Vaise	LYSVV	(7.10)	0
EX Folkestone - Channel Tunnel	LYXFX	(3.00)	0
HI Madrid - Las Tablas	MADHI	(5.40)	0
HI Madrid - Piramides	MADMP	(3.50)	0
HI Maidstone - Sevenoaks	MAIKE	(5.30)	0
IC Malta	MALHA	(8.10)	0
EX Manchester City Centre - Arena	MANCC	(10.10)	0
EX Manchester - TRAFFORDCITY	MANMW		1
EX Crewe	MANUK	(9.50)	0
HI Manchester - City Centre	MCHAS	(2.00)	0
HI Manchester - Central Park	MCHCP	(6.90)	0
EX Manchester - East	MCHEA	(7.00)	0
EX Manchester Airport	MCHMA	(8.40)	0
HI Manchester - MediaCityUK	MCHMC	(2.00)	0
EX Manchester CC - Oxford Road	MCHOR	(8.90)	0
HI Manchester - West	MCHSA	(7.50)	0
EX Manchester - Salford Quays	MCHSK	(7.80)	0
CP Manchester City Centre	MCHSS	(7.20)	0
CP Manchester Airport	MCHWT	(5.30)	0
EX Middlesbrough - Centre Square	MCSUK	(8.20)	0
CP Madrid Airport	MDDCP	(6.60)	0
EX Madrid - Getafe	MDDEX	(2.00)	0
IC Madrid	MDDHA	(2.00)	0
HI Maidenhead/Windsor	MDNUK	(1.00)	0
EX Mechelen City Centre	MECVM	(5.70)	0

EX Milan - Malpensa Airport	MILAP	(9.10)	0
HI Milan - Assago	MILAS	(5.10)	0
CP Milan City	MILCC	(7.50)	0
CP Milan - Malpensa Airport	MILMA	(5.20)	0
HI Milan - Linate Airport	MILPE	(4.50)	0
HI Milan - Garibaldi Station	MILPG	(6.10)	0
CP Milan - Linate	MILSD	(5.80)	0
HI Milan Nord - Zara	MILVZ	(7.60)	0
IC Mar Menor Golf Resort & Spa	MJVHB	(12.00)	0
HI Mulhouse	MLHRB	(1.00)	0
HI Milton Keynes - Central	MLKBK	(6.50)	0
EX Milton Keynes	MLKEP	(7.70)	0
HI Milton Keynes East M1, Jct.14	MLKLR	(4.50)	0
CP Montpellier - Corum	MOPDA	(12.00)	0
EX Montpellier - Odysseum	MOPPL	(7.00)	0
HI Moscow - Lesnaya	MOWLU	(12.00)	0
IC Moscow - Tverskaya	MOWRU	(12.00)	0
HI Moscow - Seligerskaya	MOWSE	(12.00)	0
HI Moscow - Tagansky	MOWSM	(12.00)	0
HI Moscow - Sokolniki	MOWSO	(1.00)	0
HI Moscow - Sushevsky	MOWSS	(9.90)	0
HI Moscow - Vinogradovo	MOWVG	(4.50)	0
CP Moscow - World Trade Centre	MOWWT	(2.00)	0
IC Marseille - Hotel Dieu	MRSA	(12.00)	0
EX Marseille - Saint Charles	MRSSC	(7.20)	0
CP Minsk	MSQMK	(12.00)	0
CP Maastricht	MSTNL	(4.40)	0
EX Munich Airport	MUCAP	(7.40)	0
EX Augsburg	MUCAU	(6.00)	0
HI Munich - Unterhaching	MUCGC	(6.50)	0
HI Munich - City Centre	MUCHB	(2.10)	0
EX Munich - Messe	MUCMM	(5.60)	0
HI Munich - South	MUCSO	(5.60)	0
EX Munich City West	MUCWT	(5.50)	0
HI Naples	NAPIT	(5.30)	0
HI Nola - Naples Vulcano Buono	NAPVB	(2.00)	0
HI Nice - Saint Laurent du Var	NCEAB	(12.00)	0
HI Nice	NCEFR	(12.00)	0
IN Newcastle	NCLIN	(11.90)	0
EX Newcastle City Centre	NCLJB	(12.00)	0
HI Newcastle - Jesmond	NCLJM	(7.50)	0
SB Newcastle	NCLMS	(8.60)	0
CP Newcastle - Stephenson Quarter	NCLSQ	(5.10)	0
HI Newcastle - Gosforth Park	NCLUK	(5.20)	0
HI Washington	NCLWS	(3.90)	0
HI Derby - Nottingham M1, Jct.25	NOTDE	(7.10)	0
HI Nottingham	NOTUK	(4.60)	0

CP Nottingham	NOTWS	(2.20)	0
EX Newport	NPTCS	(2.00)	0
HI Newport	NPTUK	(4.70)	0
EX Saint - Nazaire	NTESN	(11.60)	0
HI Nürnberg City Centre	NUECC	(12.00)	0
EX Nuremberg City - Hauptbahnhof	NUEHT	(12.00)	0
EX Nürnberg-Schwabach	NUESC	(7.90)	0
HI Norwich - North	NWIAP	(6.90)	0
HI Norwich City	NWICR	(8.30)	0
HI Norwich	NWINF	(4.10)	0
EX Norwich	NWISV	(3.90)	0
CP Heythrop Park - Oxford	OFDCN	(2.00)	0
EX Oxford - Kassam Stadium	OFDKS	(2.00)	0
HI Oxford	OFDUK	(2.00)	0
CP Porto	OPOCP	(7.40)	0
HI Porto - Gaia	OPOPG	(6.70)	0
HI Killarney	ORKKI	(4.20)	0
EX Northampton M1, Jct.15	ORMGP	(9.80)	0
EX Kettering	ORMKP	(12.00)	0
HI Northampton West M1, Jct 16	ORMMJ	(9.30)	0
HI Northampton	ORMUK	(6.50)	0
CP Brugge	OSTBE	(5.00)	0
IC Paris - Avenue Marceau	PARAT	(12.00)	0
HI Paris - Auteuil	PARAU	(2.00)	0
HI Paris - Gare de Lyon Bastille	PARBA	(8.30)	0
CP Paris-Republique	PARDL	(5.30)	0
HI Paris - Elysées	PAREL	(7.90)	0
HI Paris - Gare de l'Est	PARGE	(12.00)	0
HI Paris - Gare Montparnasse	PARGM	(12.00)	0
IC Paris - Le Grand	PARHB	(12.00)	0
IN Paris - Opera	PARIN	(12.00)	0
EX Paris - Canal de la Villette	PARLV	(4.70)	0
HI Paris - Montmartre	PARMM	(2.00)	0
HI Paris - Marne La Vallee	PARMV	(12.00)	0
HI Paris - Notre Dame	PARND	(2.00)	0
HI Paris - Porte de Clichy	PARPC	(12.00)	0
HI Paris Opera - Grands Blvds	PARPP	(12.00)	0
HI Paris - Montparnasse Pasteur	PARRG	(2.00)	0
HI Paris - Ch. De Gaulle Airport	PARRV	(6.00)	0
HI Paris - St. Germain des Près	PARSG	(8.60)	0
HI Paris - Versailles - Bougival	PARVB	(11.10)	0
EX Paris - Velizy	PARVY	(2.00)	0
HI Plovdiv	PDVHI	(4.10)	0
CP Plymouth	PLHUK	(6.00)	0
EX Portsmouth - Gunwharf Quays	PMEGQ	(4.90)	0
HI Portsmouth	PMEHP	(5.10)	0
EX Portsmouth - North	PMESP	(2.00)	0

EX Parma	PMFIT	(2.00)	0
EX Pamplona	PNASP	(2.00)	0
EX Poole	POOUK	(9.40)	0
HI Prague Airport	PRGAP	(5.10)	0
IC Prague	PRGHA	(2.00)	0
HI Prague Congress Centre	PRGNP	(2.00)	0
IC Porto - Palacio das Cardosas	PRTHA	(9.00)	0
EX Porto - Exponor	PRTPE	(6.60)	0
HI Preston	PSTLC	(5.40)	0
EX Perth	PTLDU	(7.50)	0
EX Peterborough	PTRUK	(6.60)	0
HI Peterborough - West	PTRWE	(5.90)	0
EX Amiens	QAMFR	(12.00)	0
EX Freiburg - City Centre	QFBEX		1
CP Paris - Neuilly	QNLVH		1
CP Padova	QPAIT	(10.80)	0
EX Bath	QQZBA	(10.00)	0
HI Salerno - Cava de' Tirreni	QSRCT	(5.80)	0
HI Rochester - Chatham	RCSKE	(3.90)	0
HI Reading-South M4, Jct.11	REASO	(5.70)	0
HI Reading - M4, Jct.10	REATR	(5.10)	0
CP Reading	REAUK	(4.00)	0
HI Reading - West	REAWS	(6.20)	0
HI Reims - City Centre	RHEGC	(11.80)	0
CP Copenhagen Towers	RKECP	(2.00)	0
HI Rimini - Imperiale	RMIIT	(2.00)	0
HI Rome - Eur Parco Dei Medici	ROMDM	(2.00)	0
EX Rome - East	ROMRE	(12.00)	0
IN Rome - St. George	ROMSG	(7.20)	0
CP Rome - St. Peter's	ROMSP	(7.70)	0
EX Rome - San Giovanni	ROMTU	(3.00)	0
HI Rome - Aurelia	ROMVA	(5.70)	0
EX Rotterdam - Central Station	RTMCS	(12.00)	0
HI Rugby-Northampton M1, Jct.18	RUGNH	(3.70)	0
HI Aktau	SCOHI	(12.00)	0
CP Colchester - Five Lakes	SENCP	(8.80)	0
HI Basildon	SENES	(5.10)	0
HI Southend	SENHI	(1.00)	0
CP Stratford Upon Avon	SFDUA	(10.70)	0
EX Stafford M6, Jct.13	SFFSO	(2.00)	0
EX Siegen	SGEEX		1
EX Stirling	SIRUK	(8.10)	0
HI Sittingbourne	SITBR	(11.20)	0
HI Thessaloniki	SKGTI	(6.90)	0
HI Skopje	SKPMP	(12.00)	0
EX Southampton M27, Jct.7	SOABR	(8.80)	0
HI Southampton-Eastleigh M3,Jct13	SOAEL	(5.00)	0

HI Fareham - Solent	SOAFA	(4.20)	0
HI Southampton	SOAHP	(6.40)	0
EX Southampton - West	SOAUK	(8.30)	0
HI Winchester	SOAWC	(6.30)	0
HI Sofia	SOFBG	(7.40)	0
EX Strathclyde Park M74, Jct.5	STDEX	(9.30)	0
EX Hamilton	STDHM	(9.20)	0
HI Colchester	STNCO	(2.00)	0
EX Colchester	STNDC	(7.80)	0
HI Stuttgart	STRGC	(5.00)	0
EX Stuttgart Airport	STRME	(12.00)	0
EX Swindon City Centre	SWICC	(8.10)	0
HI Swindon	SWIMR	(4.40)	0
EX Swindon - West M4, Jct.16	SWIWE	(8.90)	0
EX Swansea - East	SWSSA	(8.10)	0
EX Strasbourg - Centre	SXBEX	(12.00)	0
EX Strasbourg - Sud	SXBGE	(12.00)	0
HI Barnsley M1, Jct.37	SZDBR	(4.50)	0
CP Salzburg - The Pitter	SZGCP	(4.10)	0
HI Salzburg City	SZGHI	(6.50)	0
HI Tbilisi	TBSMS	(7.90)	0
HI Telford - Ironbridge	TELUK	(4.20)	0
Test 2 Hotel	TESTX2		1
Test 3 Hotel	TESTX3		1
HI Toulon - City Centre	TLNGC	(2.00)	0
EX Toulon - Sainte-Musse	TLNSM	(2.00)	0
HI Toulouse Airport	TLSAP	(9.20)	0
CP Toulouse	TLSFR	(7.90)	0
EX Toulouse Airport	TLSPR	(3.90)	0
CP Tel Aviv City Center	TLVCC	(2.40)	0
IC David Tel Aviv	TLVHA	(11.70)	0
CP Tel Aviv Beach	TLVIL	(2.00)	0
IN Tel Aviv - Diamond District	TLVIN	(2.00)	0
HI Tampere - Central Station	TMPHI	(12.00)	0
HI Taunton M5, Jct.25	TNTSS	(11.10)	0
EX Taunton M5, Jct.25	TNTUK	(8.70)	0
EX Madrid - Alcorcon	TOJAL	(12.00)	0
HI Madrid - Calle Alcalá	TOJCA	(6.50)	0
IN Madrid - Gran Vía	TOJIN	(9.30)	0
EX Madrid - Alcobendas	TOJMA	(6.90)	0
EX Madrid - Leganes	TOJML	(8.50)	0
EX Madrid - Rivas	TOJRV	(4.00)	0
HI Madrid - Bernabeu	TOJSP	(2.00)	0
EX Madrid-San Sebastian d/I Reyes	TOJSS	(10.80)	0
EX Madrid - Tres Cantos	TOJTC	(4.00)	0
HI Turin - Corso Francia	TORCF	(5.60)	0
HI Turin City Centre	TORIT	(2.00)	0

HI Ufa	UFARU	(5.50)	0
CP Venice East - Quarto d'Altino	VCEQA	(2.30)	0
HI Venice - Mestre Marghera	VCERR	(5.00)	0
HI Vienna City	VIECT	(4.30)	0
IC Vienna	VIEHA	(6.70)	0
EX Vitoria	VITVT	(11.60)	0
EX Valencia - Bonaire	VLCBO	(7.80)	0
EX Valencia-Ciudad las Ciencias	VLCSP	(8.30)	0
CP Vilnius	VNOCI	(9.40)	0
HI Vilnius	VNOSY	(12.00)	0
EX Voronezh - Kirova	VOZHI	(12.00)	0
CP Verona - Fiera	VRNFR	(5.70)	0
HI Leamington Spa - Warwick	WARLS	(6.20)	0
EX Warwick - Stratford-upon-Avon	WARUK	(9.00)	0
IN Warsaw - Nowy Swiat	WAWID		1
EX Warsaw Airport	WAWWA	(12.00)	0
HI Wolverhampton - Racecourse	WDPUK	(12.00)	0
IC Warsaw	WRSHA	(2.00)	0
HI Warsaw - Jozefow	WRSJO	(5.60)	0
HI Haydock M6, Jct.23	WRTHA	(5.70)	0
HI Runcorn	WRTRN	(5.10)	0
HI Warrington	WRTUK	(6.00)	0
EX Braintree	WXFBT	(9.50)	0
HI Huntingdon - Racecourse	XHUHR	(2.00)	0
EX Nuneaton	XNVUK	(6.90)	0
EX Preston - South	XPTPS	(6.10)	0
EX Bedford	XQDBF	(12.00)	0
HI Lancaster	XQLCR	(3.30)	0
HI Salisbury - Stonehenge	XSRSP	(5.50)	0
EX Stockport	XVASR	(2.00)	0
HI Darlington - A1 Scotch Corner	XVGDL	(5.00)	0
HI Darlington - North A1M, Jct.59	XVGNO	(11.40)	0
HI Stevenage	XVJMH	(11.70)	0
EX Stevenage	XVJUK	(9.10)	0
EX Wakefield	XWDEX	(2.00)	0
HI Leeds - Wakefield M1, Jct.40	XWDWY	(4.30)	0
HI Stoke on Trent M6, Jct.15	XWHSF	(3.70)	0
EX Stoke on Trent	XWHUK	(8.50)	0
HI York	YORTR	(3.90)	0
EX York	YORUK	(9.70)	0
IN York	YORYK	(7.00)	0
IC Davos	ZDVDA	(6.30)	0
HI Schindellegi - Zurichsee	ZLCSZ	(2.00)	0
EX Singen	ZQASG	(1.00)	0
EX Affoltern am Albis	ZRHAA	(5.10)	0
EX Zürich Airport	ZRHAP	(5.30)	0
CP Zurich	ZRHHA	(7.60)	0

Has the hotel completed E-9-5?	Total # of IHG Academy Partners	2018 TARGET: New IHG Academy Participants	2018 ACTUAL: New IHG Academy Participants	2018 TARGET: # Colleagues Participating in IHG FW + OTHERS	2018 ACTUAL: # Colleagues Participating in OTHER Fundraising	2018 ACTUAL # Colleagues Participating in IHG FW + OTHERS
149	-	7,900	494	46,191	-	-
	-	633	10	4,706	-	-
18	-	454	10	2,919	-	-
7	-	179	-	1,787	-	-
25	-	3,095	230	14,435	-	-
15	-	1,286	123	4,700	-	-
9	-	797	107	5,131	-	-
14	-	1,011	99	4,290	-	-
48	-	2,027	61	18,958	-	-
4	-	334	20	3,203	-	-
34	-	856	41	11,117	-	-
10	-	837	-	4,573	-	-
37	-	1,858	94	8,092	-	-

149		7,900	494	46,191	-	-
		633	10	4,706		
18		454	10	2,919	-	-
No	5	17		80		
No		-				
No	2	4		56		
No	6	25		62		
No		-				
2		40	1	224	-	-
No	9	17		-		
Yes	14	15		119		
Yes	11	-		65		
No		4		25		
No	1	4	1	15		
3		35	-	320	-	-
Yes	5	7		100		
Yes	6	6		20		
Yes	6	22		200		
No		-		-		
5		63	-	337	-	-
Yes	4	8		49		
Yes	6	15		84		
Yes	7	12		60		
Yes	12	18		50		
Yes	4	10		94		
2		90	3	584	-	-

Yes	9	47	●	2	250	●	●
No	7	20	●		191	●	●
No	7	13	●		80	●	●
Yes	7	10	●	1	63	●	●
2		16	●	3	97	●	-
No	7	8	●	3	40	●	●
Yes	3	4	●		6	●	●
Yes	3	4	●		51	●	●
-		106	●	-	368	●	-
No	7	39	●		200	●	●
No	6	17	●		68	●	●
No	7	50	●		100	●	●
3		43	●	1	389	●	-
No	4	14	●	2	100	●	●
Yes	5	9	●		80	●	●
Yes	5	3	●		108	●	●
No	3	3	●		92	●	●
Yes	5	23	●		53	●	●
No	3	5	●	1	56	●	●
1		1	●	-	302	●	-
Yes	1	1	●		30	●	●
No		-			40	●	●
No		-			-	●	●
No		-			22	●	●
No		-				●	●
No		-			200	●	●
No		-				●	●
No		-			10	●	●
7		179	●	-	1,787	●	-
		-			40	●	●
-		11	●	-	150	●	-
No	9	11	●		150	●	●
2		65	●	-	713	●	-
Yes	23	47	●		300	●	●
No	4	8	●		30	●	●
No	2	1	●		60	●	●
1		9	●	-	323	●	-
Yes	4	3	●		115	●	●
No	1	5	●		140	●	●
No	1	1	●		68	●	●
4		67	●	-	414	●	-
Yes	2	33	●		200	●	●
Yes	6	9	●		100	●	●
No	3	3	●		42	●	●
Yes	3	3	●		52	●	●
Yes	9	19	●		20	●	●

1		36		-	470		-		-
No	3	1			60				
Yes	3	18			100				
No	9	12			100				
No	2	1			20				
No		1			44				
No	1	1			100				
No	2	1			17				
No		1			29				
-		-		-	-		-		-
No		-							
No		-							
No		-							
No		-							
No		-							
No		-							
No		-							
No		-							
No		-							
No		-							
No		-							
No		-							
No		-							
25		3,095		230	14,435		-		-
		-			57				
		-			57				
Yes		1			200				
15		1,286		123	4,700		-		-
		395		61	2,267		-		-
Yes	13	32			320				
Yes	18	32		2	208				
No	23	32		3	209				
Yes	11	32		4	223				
Yes	4	6		1	23				
Yes	26	55		26	137				
-		54		5	274		-		-
No	4	6			38				
No	13	4			13				
No	13	12			57				
No	5	32		5	166				
2		152		20	874		-		-
No	6	55		20	350				
No	2	6			30				
Yes	3	12			200				
Yes	4	24			113				
No	6	55			182				

2		569		46	1,607		-		-
No	25	53			337				
No	25	82			176				
No	32	109			168				
No	12	31			110				
No	36	46			106				
2		248		46	710		-		-
No	41	111		15	250				
No	30	54		21	210				
No	7	9		2	50				
No	3	7			48				
No	22	43		6	41				
Yes	11	6		2	29				
Yes	8	11			47				
No	5	7			35				
6		322		16	826		-		-
Yes	37	104		15	116				
Yes	23	120		1	219				
Yes	21	83			123				
No	2	2			58				
No		-			7				
Yes	2	5			109				
Yes	3	7			115				
No	1	1			79				
No	3	-							
No	3	-							
No		-							
No		-							
Yes		-							
No		-							
9		797		107	5,131		-		-
Yes	31	52		2	806				
Yes	25	21		2	200				
4		242		72	1,449		-		-
Yes	31	62			317				
Yes	12	52		12	440				
Yes	17	61		60	235				
No		27			190				
Yes	14	40			267				
1		120		8	685		-		-
No	31	94		1	430				
No	6	1		2	198				
Yes	11	6			21				
No	5	6		2	18				
No	11	13		3	18				
No		-							

2		362		23	1,991		-		-
No	7	58		5	583				
No	2	20			45				
No	8	51			254				
No		39			100				
No		-			375				
2		194		18	1,009		-		-
Yes	6	47			380				
No	3	6			40				
Yes	12	141		18	360				
No	4	-			229				
14		1,011		99	4,290		-		-
No	24	175			564				
Yes	27	56			250				
Yes	11	17			300				
Yes	9	32			170				
No		-			224				
No		-			177				
1		41		-	55		-		-
Yes	20	41			55				
2		60		-	682		-		-
Yes	2	34			522				
Yes	4	16			80				
No	8	10			80				
6		462		87	1,384		-		-
Yes	39	111			300				
No		1			65				
5		350		87	1,019		-		-
Yes	42	88		48	50				
No	7	16			35				
No	10	-		5	43				
Yes	40	63		21	50				
Yes	25	53			188				
Yes	15	54		6	360				
Yes	23	34		7	120				
No	18	30			154				
No	4	12			19				
No		-							
2		168		12	484		-		-
No	11	47		12	43				
No	11	24			75				
Yes	5	17			166				
Yes	10	80			200				
48		2,027		61	18,958		-		-
No		-			65				
4		334		20	3,203		-		-

No	1	70	●		500	●	●
Yes	1	93	●		1,000	●	●
Yes	1	8	●		100	●	●
No	1	31	●		310	●	●
No	1	17	●		50	●	●
1		28	●	8	650	●	-
No		5	●		350	●	●
1		23	●	8	300	●	-
Yes	6	23	●	8	300	●	●
1		87	●	12	593	●	-
No		-			-	●	●
No		-			30	●	●
No		-			-	●	●
No		-			19	●	●
No		-			-	●	●
No		-			22	●	●
Yes		-			-	●	●
No		-			-	●	●
No		-			15	●	●
No		-			230	●	●
No		-				●	●
No		-				●	●
No		-			40	●	●
No		-			37	●	●
No		-				●	●
No		-				●	●
No		-				●	●
No	3	87	●	12	200	●	●
34		856	●	41	11,117	●	-
No	2	2	●		520	●	●
No	2	4	●		148	●	●
No	3	25	●		80	●	●
No	3	1	●		10	●	●
Yes	2	1	●		153	●	●
Yes		1	●		30	●	●
No	1	12	●		50	●	●
No	1	7	●		-	●	●
No					1	●	●
3		55	●	1	479	●	-
Yes	1	34	●	1	350	●	●
Yes	2	18	●		100	●	●
Yes	1	3	●		29	●	●
No						●	●
1		21	●	-	620	●	-
Yes	1	21	●		440	●	●
No					80	●	●

No					100	●		●	
2		50	●	1	1,815	●	-	●	-
No	2	11	●		717	●		●	
No		1	●		40	●		●	
No		1	●			●		●	
No		1	●		325	●		●	
Yes	10	7	●		100	●		●	
No	2				190	●		●	
Yes	6	14	●	1	233	●		●	
No		6	●		80	●		●	
No		9	●		130	●		●	
1		6	●	-	175	●	-	●	-
Yes	2	5	●		97	●		●	
No	1	1	●		78	●		●	
5		71	●	7	2,522	●	-	●	-
Yes	13	15	●	3	275	●		●	
No		-				●		●	
Yes	2	5	●		300	●		●	
Yes	1	4	●	1	264	●		●	
No	3	20	●		350	●		●	
No		-				●		●	
1		17	●	3	502	●	-	●	-
Yes	6	14	●	1	250	●		●	
No	5	3	●	2	252	●		●	
1		10	●	-	831	●	-	●	-
Yes	2	10	●		831	●		●	
No		-				●		●	
3		65	●	14	203	●	-	●	-
Yes	4	25	●	3	75	●		●	
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Yes	2	-			200				
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

















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Human Rights e-
Learning
training
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 8,086	
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